

2001-2002 BULLETIN 1011

Analysis of Michigan Public School Districts
Revenues and Expenditures



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FOREWORD

The Bulletin 1011 is prepared to provide financial and statistical information relating to Michigan public schools.

Caution should be exercised in using these data. Sound conclusions can be drawn only when the data elements are used in proper context. A glossary of the terms used in the headings of the bulletin and other general and specific terms common to school financial data is included.

The printed version of the Bulletin 1011 publication contains only financial information grouped by statewide and major membership groupings. A chart labeled "Bulletin 1011 Insert" gives a synopsis of the membership grouping data. A file with the Bulletin 1011 information is available via the Michigan Department of Education website. The address is <http://www.michigan.gov>.

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Number of Paper Copies: 200

Cost per Copy : \$1.30

Total Cost: \$260.00

(Primary distribution is via electronic means.)

Glossary of Terms

Fund - A sum of money or other resources set aside for specific activities of a school district. A fund account constitutes a complete accounting entity; all of the financial transactions for the particular fund are recorded therein.

General Fund - The fund used to record all revenue and expenditures of the district pertaining to education, except school food services, athletics, certain special education center programs, certain large non-instructional programs, purchase of sites, construction of buildings, and the retirement of bonded debt.

Capital Projects Fund - The fund designated for recording transactions in monies and other assets earmarked for use in acquiring new school sites, buildings and equipment, and major remodeling of, or additions to, facilities.

Debt Retirement Fund - The fund designated for recording transactions in monies and other assets earmarked for use in payment of principal and interest on long-term debt.

School Service Fund - The fund used to record the transactions pertaining to food services, community services, bookstore, and interscholastic athletics. School Service Funds are subsidiary operations and obligations of the school district General Fund.

Trust and Agency Fund - The fund used to account for assets held by a school district as the trustee or agent for individuals or organizations.

Balance Sheet Accounts

Assets - Something of value which is currently available to the district to be used in meeting future costs of the educational program.

Liabilities - Debts or other legal obligations arising from past transactions which are payable but not necessarily due immediately.

Fund Balance - The excess of assets of a fund over its liabilities and reserves available for meeting future school district program operations.

Revenue

Local - Revenue produced within the school district boundaries for operating the district and available to the district in the amount produced. The major source of local revenue in most districts is the general property tax levy.

Other Political Subdivision - Revenue received or to be received from a non-public educational entity or a governmental unit other than the state or federal government. (Note: This does not include resources received from intermediate school districts. Such revenues are recorded under the caption, "Incoming Transfers, Other Public Schools in Michigan.")

State - Revenue received or to be received from the State of Michigan which is appropriated by the state out of state levied funds. The major source of state revenue in most districts is the State School Aid foundation allowance.

Federal - Revenue received or to be received directly from the federal government, which is redistributed by the state; or redistributed by a local unit of government, such as a county or a city; or allocated directly by a federal agency, e.g., U.S. Department of Education.

Incoming Transfers and Other Transactions - Incoming transfers are amounts received or to be received from other school districts or from other funds and which do not create a liability to be repaid. Other transactions include those transactions which arise from prior year operations or non-operational actions of the school district.

Expenditures

Instruction - The cost of activities dealing directly with the teaching of students in the classroom or in a classroom situation. These expenditures do not include capital outlay.

Basic Programs - The classroom costs related to basic instructional classroom programs. This includes pre-school, elementary, middle, and high school programs.

Added Needs Programs - The classroom costs of added needs instructional programs offered by the district. These include special education, compensatory education, and vocational education.

Adult Education Programs - The classroom costs of adult/continuing education programs offered by the district.

Supporting Services - The cost of activities which provide administrative, technical, and logistical support to facilitate and enhance instruction. These expenditures do not include capital outlay.

Support Services - Pupil - Those activities which are designed to assess and improve the well-being of pupils and to supplement the teaching process. These include attendance, guidance, health, and social work services.

Support Services - Instructional Staff - Those activities associated with assisting the instructional staff with the content and process of providing learning experiences for pupils. It includes teacher in-service, curriculum development, library services, audio visual services, computer based instruction, educational television, supervision and direction of instructional staff, etc.

Support Services - School Administration - Those activities concerned with the administrative responsibility of a single school (commonly referred to as the principal's office).

Support Services - General Administration - Those activities concerned with establishing policy, operating schools and the school system, and providing essential facilities and services to staff and pupils. It includes the activities of the Board of Education and the superintendent of schools.

Support Services - Business Administration - Those activities concerned with budgeting, accounting, payroll, purchasing, and internal services.

Support Services - Facilities Acquisition - Those activities concerned with capital leases/purchases of land or buildings.

Support Services - Operations and Maintenance - Those activities concerned with keeping the physical plant open, comfortable, and safe for use.

Support Services – Pupil Transportation – Those activities concerned with the conveyance of pupils to and from school.

Support Services – Other – Activities other than those mentioned above which support each of the instructional and supporting service programs. It includes research, personnel, and data processing.

Current Operating Expenditures – The total of Instructional and Support Services Expenditures. All expenditures of the current year used to educate elementary/secondary students. These do not include capital outlay or community services.

School Lunch Programs – Those activities concerned with providing food to pupils and staff in a school or school system.

Athletics – Those activities concerned with financing the interscholastic athletic programs which are under the supervision of the local school board.

Community Services – Those activities that are not directly related to providing education in a public school system. Community Services include services provided by the school system for the community as a whole or some segment of the community. Examples include community recreation, civic activities, public libraries, and programs for the care and custody of children.

Salaries – The wages and other compensation (not including fringe benefits) paid to staff who are directly involved with a given function.

Benefits – The cost of both mandatory and non-mandatory fringe benefits for the staff directly involved with a given function. All expenditure columns now include the employer's share of FICA and Retirement. These costs had not been included in the district's financial statements for years prior to fiscal year 1994-95.

Capital Outlay – Expenditures which result in the acquisition of new/replacement fixed assets or additions to fixed assets. They include expenditures for land, buildings, improvements to land and buildings, and equipment.

Total Expenditures before Transfers – A descriptive heading under which are grouped expenditures from all accounts within a given fund used for operating a school district. These activities include current operating expenditures, community services, and capital outlay. These amounts do not include Outgoing Transfers and Other Transactions.

Outgoing Transfers and Other Transactions – Outgoing transfers are amounts disbursed or to be disbursed to other school districts or to other funds and which do not create assets to be received in the future. Other transactions include those transactions which arise from prior year operations or non-operational actions of the school district.

Average Salary Per Teacher – A heading under which are gathered the full-time and prorated portions of regular teachers' salaries for teaching services provided to pupils. The computation is made by dividing the total salaries of certified staff charged to Account Code 110, Basic Programs, by the corresponding FTE teacher count from the Staffing Report IM-4204.

State Aid Members – The number of pupils legally enrolled and reported to the Center for Educational Performance and Information on the fall submission of the Single Record Student Database file. The count includes prorated portions of the instructional time spent by private school pupils in the public school district.

Selected 2001-2002 Financial Data for Michigan Public School Districts
Grouped by Membership
Bulletin 1011 Insert

Membership Group Code	Classification of School District Based on Membership	Number of Districts	Pupil Membership	General Fund Per Pupil Revenues and Incoming Transfers	General Fund Per Pupil Total Expenditures and Outgoing Transfers	Total FTE Basic Program Teachers	Average Teacher Salary
(A)	50,000 and over	1	162,946	\$9,861	\$9,656	6,210	\$52,464
(B)	20,000 to 49,999	3	76,030	\$8,612	\$8,680	3,205	\$55,463
(C)	10,000 to 19,999	21	286,375	\$8,880	\$8,712	12,699	\$57,318
(D)	5,000 to 9,999	49	326,111	\$8,451	\$8,322	14,912	\$55,495
(E)	4,500 to 4,999	14	66,584	\$7,967	\$7,839	2,770	\$54,037
(F)	4,000 to 4,499	15	63,065	\$8,195	\$8,072	2,701	\$51,430
(G)	3,500 to 3,999	13	48,700	\$7,747	\$7,679	2,157	\$51,792
(H)	3,000 to 3,499	40	130,193	\$7,806	\$7,666	5,787	\$52,207
(I)	2,500 to 2,999	33	89,949	\$7,787	\$7,639	4,063	\$52,052
(J)	2,000 to 2,499	50	111,704	\$7,794	\$7,633	4,989	\$50,280
(K)	1,500 to 1,999	69	118,688	\$7,627	\$7,488	5,571	\$47,729
(L)	1,000 to 1,499	94	117,586	\$7,678	\$7,537	5,573	\$47,185
(M)	500 to 999	112	80,342	\$7,772	\$7,635	4,119	\$44,860
(N)	Below 500	221	52,820	\$8,616	\$8,394	3,061	\$38,907
State Totals		735	1,731,092	\$8,353	\$8,213	77,818	\$52,477

*Column totals may not equal the sum of the data due to rounding.

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
STATEWIDE TOTALS												
STATE SCHOOL AID MEMBERS	1,731,092											
Balance Sheet Data												
Total Assets	\$4,340,683,850		\$405,479,893		\$3,868,529,003		\$161,346,666		\$183,549,884			
Total Liabilities	\$2,386,094,913		\$107,391,155		\$299,529,682		\$73,991,982		\$113,944,437			
End Fund Bal. before Reserves	\$1,954,588,937		\$298,088,738		\$3,568,999,321		\$87,354,684		\$69,605,447			
Revenues												
Local Sources	\$2,332,596,200	\$1,347	\$1,072,576,195	\$620	\$229,696,857	\$133	\$358,709,036	\$207	\$16,552,856		\$4,010,131,144	\$2,317
Other Political Subdivisions	\$934,386	\$1	\$0	\$0	\$0	\$0	\$475,495	\$0	\$0		\$1,409,881	\$1
State Sources	\$10,751,260,439	\$6,211	\$32,952,878	\$19	\$850	\$0	\$31,180,855	\$18			\$10,815,395,022	\$6,248
Federal Sources	\$725,425,074	\$419	\$14,602	\$0	\$1,812,618	\$1	\$210,610,944	\$122			\$937,863,238	\$542
Total Revenues before Transfers	\$13,810,216,099	\$7,978	\$1,105,543,675	\$639	\$231,510,325	\$134	\$600,976,330	\$347	\$16,552,856		\$15,764,799,285	\$9,107
Incoming Transfers												
Other Public Schools in Michigan	\$465,505,197	\$269	\$24,774	\$0	\$203,030	\$0	\$7,239,499	\$4			\$472,972,500	
Other Schools Outside of State	\$213,781	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$213,781	
Transfers from Other Funds	\$24,128,186	\$14	\$43,309,850	\$25	\$62,712,780	\$36	\$179,551,799	\$104	\$512,981		\$310,215,596	
Other Transactions	\$159,871,171	\$92	\$358,614,381	\$207	\$2,364,773,044	\$1,366	\$7,234,599	\$4	\$70,979		\$2,890,564,174	
Total Incoming Transfers	\$649,718,335	\$375	\$401,949,005	\$232	\$2,427,688,854	\$1,402	\$194,025,897	\$112	\$583,960		\$3,673,966,051	\$2,122
Total Revs., Transfers, Other Trans.	\$14,459,934,434	\$8,353	\$1,507,492,680	\$871	\$2,659,199,179	\$1,536	\$795,002,227	\$459	\$17,136,816		\$19,438,765,336	\$11,229
Expenditures												
Instruction												
Total Basic Programs	\$6,204,960,480	\$3,584										
Salaries for Basic Programs	\$4,248,322,173	\$2,454										
Total Added Needs Programs	\$1,807,591,008	\$1,044										
Salaries for Added Needs	\$1,225,711,658	\$708										
Total Adult Education	\$125,300,121	\$72										
Salaries for Adult Education	\$74,495,077	\$43										
Employee Benefits for Instruction	\$1,970,918,090	\$1,139										
Total Salaries for Instruction	\$5,548,528,908	\$3,205										
Total Instruction	\$8,137,851,609	\$4,701										
Total FTE Basic Program Teachers	77,818											
Avg. Basic Program Teacher's Salary	\$52,477											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$741,790,146	\$429										
Salaries for Pupil Services	\$519,121,028	\$300										
Total Instructional Staff Services	\$577,639,399	\$334										
Salaries for Instructional Staff Support	\$323,580,836	\$187										
Total School Adm.	\$900,237,890	\$520										
Salaries for School Adm.	\$602,858,142	\$348										
Total Instructional Support	\$2,219,667,435	\$1,282										
Non-Instructional Support Services												
Total General Administration	\$309,501,149	\$179										
Salaries for General Adm.	\$130,015,613	\$75										
Total Business Administration	\$286,194,094	\$165										
Salaries for Business Adm.	\$112,015,729	\$65										
Total Facilities Acquisition	\$20,352,073	\$12										
Salaries for Facilities Acq.	\$3,276,164	\$2										
Total Operations and Maintenance	\$1,484,990,128	\$858										
Salaries for Opns. & Maint.	\$596,490,945	\$345										
Total Transportation	\$549,678,359	\$318										
Salaries for Transportation	\$294,790,861	\$170										
Total Other Support Services	\$286,739,937	\$166										
Salaries for Other Support Services	\$103,606,518	\$60										
Total Non-Instructional Support	\$2,937,455,740	\$1,697										
Total Support Services	\$5,157,123,175	\$2,979										
Total Emp. Bene. for Supp. Servs.	\$1,011,291,931	\$584										
Total Salaries for Supp. Servs.	\$2,685,755,836	\$1,551										
Total Current Operating Expenditures	\$13,294,974,784	\$7,680										
Total Salaries in COE	\$8,234,284,744	\$4,757										
School Lunch Programs							\$458,412,693					
School Athletic Programs							\$193,669,306					
Community Service Activities	\$103,187,795						\$113,795,565					
Capital Outlay	\$312,879,330						\$15,986,780				\$328,866,110	
Total Exp. before Transfers	\$13,711,041,909	\$7,920	\$1,278,523,743	\$739	\$1,993,981,304	\$1,152	\$781,864,344	\$452	\$16,856,240		\$17,782,267,540	\$10,272
Outgoing Transfers												
Other Public Schools in Michigan	\$93,373,542		\$4,591,251								\$97,964,793	
Other Schools Outside Michigan	\$49,374		\$0								\$49,374	
To Other Funds	\$284,121,554		\$2,382,591		\$14,772,080		\$8,100,092		\$1,337,006		\$310,713,323	
Other Transactions	\$128,331,373		\$193,551,713		\$5,866,311		\$826,919		\$272,826		\$328,849,142	
Total Outgoing Transfers	\$505,875,843		\$200,525,555		\$20,638,391		\$8,927,011		\$1,609,832		\$737,576,632	\$426
Total Exp., Outgoing Transfers	\$14,216,917,752	\$8,213	\$1,479,049,298	\$3,584	\$2,014,619,695	\$2,454	\$790,791,355	\$1,044	\$18,466,072		\$18,519,844,172	\$10,698

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (A)												
50,000 and over												
STATE SCHOOL AID MEMBERS	162,946											
Balance Sheet Data												
Total Assets	\$450,679,493		\$54,214,480		\$353,883,387		\$23,401,850		\$12,844,555			
Total Liabilities	\$347,076,492		\$22,167,680		\$68,215,071		\$23,401,850		\$12,339,390			
End Fund Bal. before Reserves	\$103,603,001		\$32,046,800		\$285,668,316		\$0		\$505,165			
Revenues												
Local Sources	\$97,399,069	\$598	\$71,822,122	\$441	\$7,812,414	\$48	\$4,018,620	\$25	\$1,983,814		\$183,036,039	\$1,123
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$1,203,617,085	\$7,387	\$7,408,631	\$45	\$0	\$0	\$1,974,658	\$12			\$1,213,000,374	\$7,444
Federal Sources	\$198,970,829	\$1,221	\$0	\$0	\$0	\$0	\$38,325,616	\$235			\$237,296,445	\$1,456
Total Revenues before Transfers	\$1,499,986,983	\$9,205	\$79,230,753	\$486	\$7,812,414	\$48	\$44,318,894	\$272	\$1,983,814		\$1,633,332,858	\$10,024
Incoming Transfers												
Other Public Schools in Michigan	\$53,194,121	\$326	\$0	\$0	\$0	\$1	\$0	\$0			\$53,194,121	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	
Other Transactions	\$53,667,402	\$329	\$0	\$0	\$474,244,604	\$2,910	\$4,633,900	\$28	\$0		\$532,545,906	
Total Incoming Transfers	\$106,861,523	\$656	\$0	\$0	\$474,244,604	\$2,910	\$4,633,900	\$28	\$0		\$585,740,027	\$3,595
Total Revs., Transfers, Other Trans.	\$1,606,848,506	\$9,861	\$79,230,753	\$486	\$482,057,018	\$2,958	\$48,952,794	\$300	\$1,983,814		\$2,219,072,885	\$13,618
Expenditures												
Instruction												
Total Basic Programs	\$505,119,179	\$3,100										
Salaries for Basic Programs	\$363,702,333	\$2,232										
Total Added Needs Programs	\$345,543,157	\$2,121										
Salaries for Added Needs	\$236,426,627	\$1,451										
Total Adult Education	\$10,769,239	\$66										
Salaries for Adult Education	\$7,250,923	\$44										
Employee Benefits for Instruction	\$205,775,709	\$1,263										
Total Salaries for Instruction	\$607,379,883	\$3,727										
Total Instruction	\$861,431,575	\$5,287										
Total FTE Basic Program Teachers	6,210											
Avg. Basic Program Teacher's Salary	\$52,464											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$62,680,514	\$385										
Salaries for Pupil Services	\$44,347,065	\$272										
Total Instructional Staff Services	\$36,421,569	\$224										
Salaries for Instructional Staff Support	\$15,461,564	\$1										
Total School Adm.	\$152,168,997	\$934										
Salaries for School Adm.	\$97,327,261	\$597										
Total Instructional Support	\$251,271,080	\$1,542										
Non-Instructional Support Services												
Total General Administration	\$14,088,631	\$86										
Salaries for General Adm.	\$7,203,801	\$44										
Total Business Administration	\$34,504,171	\$212										
Salaries for Business Adm.	\$14,268,286	\$88										
Total Facilities Acquisition	\$0	\$0										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$189,072,318	\$1,160										
Salaries for Opns. & Maint.	\$94,653,230	\$581										
Total Transportation	\$46,743,310	\$287										
Salaries for Transportation	\$19,028,995	\$117										
Total Other Support Services	\$90,366,097	\$555										
Salaries for Other Support Services	\$18,741,192	\$115										
Total Non-Instructional Support	\$374,774,527	\$2,300										
Total Support Services	\$626,045,607	\$3,842										
Total Emp. Bene. for Supp. Servs.	\$105,375,083	\$647										
Total Salaries for Supp. Servs.	\$311,031,394	\$1,909										
Total Current Operating Expenditures	\$1,487,477,182	\$9,129										
Total Salaries in COE	\$918,411,277	\$5,636										
School Lunch Programs							\$43,885,382					
School Athletic Programs							\$2,238,977					
Community Service Activities	\$5,205,218						\$0					
Capital Outlay	\$16,562,955						\$1,000,263				\$17,563,218	
Total Exp. before Transfers	\$1,509,245,355	\$9,262	\$70,957,726	\$435	\$335,902,332	\$2,061	\$47,124,622	\$289	\$1,478,649		\$1,964,708,684	\$12,057
Outgoing Transfers												
Other Public Schools in Michigan	\$14,269,010		\$0								\$14,269,010	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$0		\$0		\$0		\$0		\$0		\$0	
Other Transactions	\$49,958,274		\$0		\$0		\$390,905		\$0		\$50,349,179	
Total Outgoing Transfers	\$64,227,284		\$0		\$0		\$390,905		\$0		\$64,618,189	\$397
Total Exp., Outgoing Transfers	\$1,573,472,639	\$9,656	\$70,957,726	\$435	\$335,902,332	\$2,061	\$47,515,527	\$292	\$1,478,649		\$2,029,326,873	\$12,454

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (B)												
20,000 to 49,999												
STATE SCHOOL AID MEMBERS	76,030											
Balance Sheet Data												
Total Assets	\$199,922,466		\$7,362,862		\$78,464,728		\$12,072,710		\$15,528,395			
Total Liabilities	\$113,236,429		\$235,488		\$7,384,698		\$5,324,572		\$6,671,365			
End Fund Bal. before Reserves	\$86,686,037		\$7,127,374		\$71,080,030		\$6,748,138		\$8,857,030			
Revenues												
Local Sources	\$79,875,603	\$1,051	\$23,524,994	\$309	\$2,292,285	\$30	\$23,226,439	\$305	\$1,870,080		\$130,789,401	\$1,720
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$504,271,004	\$6,633	\$3,048,148	\$40	\$0	\$0	\$1,681,222	\$22			\$509,000,374	\$6,695
Federal Sources	\$43,610,871	\$574	\$0	\$0	\$0	\$0	\$12,732,593	\$167			\$56,343,464	\$741
Total Revenues before Transfers	\$627,757,478	\$8,257	\$26,573,142	\$350	\$2,292,285	\$30	\$37,640,254	\$495	\$1,870,080		\$696,133,239	\$9,156
Incoming Transfers												
Other Public Schools in Michigan	\$22,627,735	\$298	\$0	\$0	\$0	\$1	\$0	\$0			\$22,627,735	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$478,400	\$6	\$931,111	\$12	\$7,631,623	\$100	\$4,182,548	\$55	\$0		\$13,223,682	
Other Transactions	\$3,877,901	\$51	\$0	\$0	\$39,327,580	\$517	\$0	\$0	\$0		\$43,205,481	
Total Incoming Transfers	\$26,984,036	\$355	\$931,111	\$12	\$46,959,203	\$618	\$4,182,548	\$55	\$0		\$79,056,898	\$1,040
Total Revs., Transfers, Other Trans.	\$654,741,514	\$8,612	\$27,504,253	\$362	\$49,251,488	\$648	\$41,822,802	\$550	\$1,870,080		\$775,190,137	\$10,196
Expenditures												
Instruction												
Total Basic Programs	\$277,929,237	\$3,656										
Salaries for Basic Programs	\$191,316,988	\$2,516										
Total Added Needs Programs	\$87,037,340	\$1,145										
Salaries for Added Needs	\$60,968,446	\$802										
Total Adult Education	\$8,179,850	\$108										
Salaries for Adult Education	\$5,635,239	\$74										
Employee Benefits for Instruction	\$94,819,093	\$1,247										
Total Salaries for Instruction	\$257,920,673	\$3,392										
Total Instruction	\$373,146,427	\$4,908										
Total FTE Basic Program Teachers	3,205											
Avg. Basic Program Teacher's Salary	\$55,463											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$42,209,688	\$555										
Salaries for Pupil Services	\$29,749,146	\$391										
Total Instructional Staff Services	\$31,329,279	\$412										
Salaries for Instructional Staff Support	\$18,130,967	\$1										
Total School Adm.	\$39,037,567	\$513										
Salaries for School Adm.	\$27,914,055	\$367										
Total Instructional Support	\$112,576,534	\$1,481										
Non-Instructional Support Services												
Total General Administration	\$4,011,083	\$53										
Salaries for General Adm.	\$1,679,430	\$22										
Total Business Administration	\$9,989,134	\$131										
Salaries for Business Adm.	\$4,415,354	\$58										
Total Facilities Acquisition	\$270,000	\$4										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$71,614,000	\$942										
Salaries for Opns. & Maint.	\$31,640,422	\$416										
Total Transportation	\$28,592,251	\$376										
Salaries for Transportation	\$13,804,563	\$182										
Total Other Support Services	\$15,332,202	\$202										
Salaries for Other Support Services	\$8,187,050	\$108										
Total Non-Instructional Support	\$129,808,670	\$1,707										
Total Support Services	\$242,385,204	\$3,188										
Total Emp. Bene. for Supp. Servs.	\$52,701,983	\$693										
Total Salaries for Supp. Servs.	\$135,520,987	\$1,782										
Total Current Operating Expenditures	\$615,531,631	\$8,096										
Total Salaries in COE	\$393,441,660	\$5,175										
School Lunch Programs							\$20,032,489					
School Athletic Programs							\$3,641,067					
Community Service Activities	\$10,486,756						\$15,781,951					
Capital Outlay	\$9,582,152						\$1,594,334				\$11,176,486	
Total Exp. before Transfers	\$635,600,539	\$8,360	\$27,545,685	\$362	\$49,486,277	\$651	\$41,049,841	\$540	\$2,432,800		\$756,115,142	\$9,945
Outgoing Transfers												
Other Public Schools in Michigan	\$6,209,333		\$0								\$6,209,333	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$17,651,713		\$0		\$298,256		\$978,400		\$0		\$18,928,369	
Other Transactions	\$497,368		\$0		\$0		\$0		\$0		\$497,368	
Total Outgoing Transfers	\$24,358,414		\$0		\$298,256		\$978,400		\$0		\$25,635,070	\$337
Total Exp., Outgoing Transfers	\$659,958,953	\$8,680	\$27,545,685	\$362	\$49,784,533	\$655	\$42,028,241	\$553	\$2,432,800		\$781,750,212	\$10,282

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (C)												
10,000 to 19,999												
STATE SCHOOL AID MEMBERS	286,375											
Balance Sheet Data												
Total Assets	\$772,081,909		\$78,457,255		\$693,013,194		\$19,008,877		\$39,644,232			
Total Liabilities	\$405,652,721		\$43,764,544		\$63,028,387		\$6,602,306		\$20,071,722			
End Fund Bal. before Reserves	\$366,429,188		\$34,692,711		\$629,984,807		\$12,406,571		\$19,572,510			
Revenues												
Local Sources	\$586,325,784	\$2,047	\$206,633,844	\$722	\$39,502,623	\$138	\$61,852,929	\$216	\$2,120,136		\$896,435,316	\$3,130
Other Political Subdivisions	\$61,559	\$0	\$0	\$0	\$0	\$0	\$265,844	\$1	\$0		\$327,403	\$1
State Sources	\$1,735,143,202	\$6,059	\$4,879,105	\$17	\$0	\$0	\$3,152,893	\$11			\$1,743,175,200	\$6,087
Federal Sources	\$114,349,381	\$399	\$0	\$0	\$0	\$0	\$28,205,082	\$98			\$142,554,463	\$498
Total Revenues before Transfers	\$2,435,879,926	\$8,506	\$211,512,949	\$739	\$39,502,623	\$138	\$93,476,748	\$326	\$2,120,136		\$2,782,492,382	\$9,716
Incoming Transfers												
Other Public Schools in Michigan	\$86,979,730	\$304	\$0	\$0	\$0	\$1	\$1,186,550	\$4			\$88,166,280	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$8,824,997	\$31	\$6,572,095	\$23	\$18,493,043	\$65	\$25,101,598	\$88	\$0		\$58,991,733	
Other Transactions	\$11,435,861	\$40	\$17,452,796	\$61	\$418,077,596	\$1,460	\$0	\$0	\$0		\$446,966,253	
Total Incoming Transfers	\$107,240,588	\$374	\$24,024,891	\$84	\$436,570,639	\$1,524	\$26,288,148	\$92	\$0		\$594,124,266	\$2,075
Total Revs., Transfers, Other Trans.	\$2,543,120,514	\$8,880	\$235,537,840	\$822	\$476,073,262	\$1,662	\$119,764,896	\$418	\$2,120,136		\$3,376,616,648	\$11,791
Expenditures												
Instruction												
Total Basic Programs	\$1,105,999,686	\$3,862										
Salaries for Basic Programs	\$782,292,384	\$2,732										
Total Added Needs Programs	\$294,100,606	\$1,027										
Salaries for Added Needs	\$200,173,754	\$699										
Total Adult Education	\$22,325,280	\$78										
Salaries for Adult Education	\$14,259,722	\$50										
Employee Benefits for Instruction	\$352,136,503	\$1,230										
Total Salaries for Instruction	\$996,725,860	\$3,480										
Total Instruction	\$1,422,425,572	\$4,967										
Total FTE Basic Program Teachers	12,699											
Avg. Basic Program Teacher's Salary	\$57,318											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$181,525,611	\$634										
Salaries for Pupil Services	\$130,134,223	\$454										
Total Instructional Staff Services	\$137,154,313	\$479										
Salaries for Instructional Staff Support	\$81,419,672	\$1										
Total School Adm.	\$147,192,868	\$514										
Salaries for School Adm.	\$105,310,639	\$368										
Total Instructional Support	\$465,872,792	\$1,627										
Non-Instructional Support Services												
Total General Administration	\$26,755,598	\$93										
Salaries for General Adm.	\$12,384,114	\$43										
Total Business Administration	\$42,718,109	\$149										
Salaries for Business Adm.	\$19,460,192	\$68										
Total Facilities Acquisition	\$37,278	\$0										
Salaries for Facilities Acq.	\$12,557	\$0										
Total Operations and Maintenance	\$265,459,558	\$927										
Salaries for Opns. & Maint.	\$112,057,585	\$391										
Total Transportation	\$101,296,196	\$354										
Salaries for Transportation	\$53,925,474	\$188										
Total Other Support Services	\$53,654,400	\$187										
Salaries for Other Support Services	\$24,749,680	\$86										
Total Non-Instructional Support	\$489,921,139	\$1,711										
Total Support Services	\$955,793,931	\$3,338										
Total Emp. Bene. for Supp. Servs.	\$203,973,490	\$712										
Total Salaries for Supp. Servs.	\$539,454,136	\$1,884										
Total Current Operating Expenditures	\$2,378,219,503	\$8,305										
Total Salaries in COE	\$1,536,179,996	\$5,364										
School Lunch Programs							\$71,616,811					
School Athletic Programs							\$25,082,572					
Community Service Activities	\$14,658,257						\$20,350,163					
Capital Outlay	\$39,822,233						\$1,558,948				\$41,381,181	
Total Exp. before Transfers	\$2,432,699,993	\$8,495	\$232,236,916	\$811	\$346,958,839	\$1,212	\$118,608,494	\$414	\$2,357,860		\$3,132,862,102	\$10,940
Outgoing Transfers												
Other Public Schools in Michigan	\$3,468,106		\$0								\$3,468,106	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$52,309,170		\$230,047		\$1,291,097		\$1,992,751		\$520,321		\$56,343,386	
Other Transactions	\$6,500,290		\$0		\$0		\$2,823		\$0		\$6,503,113	
Total Outgoing Transfers	\$62,277,566		\$230,047		\$1,291,097		\$1,995,574		\$520,321		\$66,314,605	\$232
Total Exp., Outgoing Transfers	\$2,494,977,559	\$8,712	\$232,466,963	\$812	\$348,249,936	\$1,216	\$120,604,068	\$421	\$2,878,181		\$3,199,176,707	\$11,171

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (D)												
5,000 to 9,999												
STATE SCHOOL AID MEMBERS	326,111											
Balance Sheet Data												
Total Assets	\$780,474,581		\$47,454,978		\$874,812,385		\$34,765,549		\$37,381,273			
Total Liabilities	\$430,892,973		\$1,734,896		\$63,755,977		\$12,547,356		\$20,700,469			
End Fund Bal. before Reserves	\$349,581,608		\$45,720,082		\$811,056,408		\$22,218,193		\$16,680,804			
Revenues												
Local Sources	\$589,469,197	\$1,808	\$245,526,181	\$753	\$62,279,980	\$191	\$90,727,541	\$278	\$2,521,696		\$990,524,595	\$3,037
Other Political Subdivisions	\$91,304	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$91,304	\$0
State Sources	\$1,945,303,987	\$5,965	\$4,263,231	\$13	\$817	\$0	\$8,609,398	\$26			\$1,958,177,433	\$6,005
Federal Sources	\$84,061,678	\$258	\$14,602	\$0	\$0	\$0	\$26,982,163	\$83			\$111,058,443	\$341
Total Revenues before Transfers	\$2,618,926,166	\$8,031	\$249,804,014	\$766	\$62,280,797	\$191	\$126,319,102	\$387	\$2,521,696		\$3,059,851,775	\$9,383
Incoming Transfers												
Other Public Schools in Michigan	\$115,197,529	\$353	\$0	\$0	\$0	\$1	\$5,260,452	\$16			\$120,457,981	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$6,394,233	\$20	\$11,795,969	\$36	\$11,277,937	\$35	\$38,697,801	\$119	\$434,023		\$68,599,963	
Other Transactions	\$15,296,012	\$47	\$116,130,302	\$356	\$357,432,416	\$1,096	\$70,379	\$0	\$66,110		\$488,995,219	
Total Incoming Transfers	\$136,887,774	\$420	\$127,926,271	\$392	\$368,710,353	\$1,131	\$44,028,632	\$135	\$500,133		\$678,053,163	\$2,079
Total Revs., Transfers, Other Trans.	\$2,755,813,940	\$8,451	\$377,730,285	\$1,158	\$430,991,150	\$1,322	\$170,347,734	\$522	\$3,021,829		\$3,737,904,938	\$11,462
Expenditures												
Instruction												
Total Basic Programs	\$1,253,969,680	\$3,845										
Salaries for Basic Programs	\$885,039,207	\$2,714										
Total Added Needs Programs	\$299,921,241	\$920										
Salaries for Added Needs	\$209,278,353	\$642										
Total Adult Education	\$14,371,793	\$44										
Salaries for Adult Education	\$8,848,338	\$27										
Employee Benefits for Instruction	\$390,055,758	\$1,196										
Total Salaries for Instruction	\$1,103,165,898	\$3,383										
Total Instruction	\$1,568,262,714	\$4,809										
Total FTE Basic Program Teachers	14,912											
Avg. Basic Program Teacher's Salary	\$55,495											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$158,959,103	\$487										
Salaries for Pupil Services	\$113,139,560	\$347										
Total Instructional Staff Services	\$128,929,118	\$395										
Salaries for Instructional Staff Support	\$76,034,502	\$1										
Total School Adm.	\$156,292,062	\$479										
Salaries for School Adm.	\$111,380,819	\$342										
Total Instructional Support	\$444,180,283	\$1,362										
Non-Instructional Support Services												
Total General Administration	\$37,589,567	\$115										
Salaries for General Adm.	\$17,930,909	\$55										
Total Business Administration	\$50,354,538	\$154										
Salaries for Business Adm.	\$21,914,248	\$67										
Total Facilities Acquisition	\$4,901,599	\$15										
Salaries for Facilities Acq.	\$1,954,557	\$6										
Total Operations and Maintenance	\$280,984,668	\$862										
Salaries for Opns. & Maint.	\$117,177,287	\$359										
Total Transportation	\$105,425,795	\$323										
Salaries for Transportation	\$61,802,641	\$190										
Total Other Support Services	\$50,933,306	\$156										
Salaries for Other Support Services	\$24,751,847	\$76										
Total Non-Instructional Support	\$530,189,473	\$1,626										
Total Support Services	\$974,369,756	\$2,988										
Total Emp. Bene. for Supp. Servs.	\$205,003,703	\$629										
Total Salaries for Supp. Servs.	\$546,086,370	\$1,675										
Total Current Operating Expenditures	\$2,542,632,470	\$7,797										
Total Salaries in COE	\$1,649,252,268	\$5,057										
School Lunch Programs							\$81,609,745					
School Athletic Programs							\$39,977,800					
Community Service Activities	\$19,522,889						\$40,895,104					
Capital Outlay	\$62,679,696						\$3,808,190				\$66,487,886	
Total Exp. before Transfers	\$2,624,835,055	\$8,049	\$322,299,286	\$988	\$405,503,390	\$1,243	\$166,290,839	\$510	\$2,909,543		\$3,521,838,113	\$10,800
Outgoing Transfers												
Other Public Schools in Michigan	\$15,909,135		\$0								\$15,909,135	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$59,396,502		\$437,690		\$3,607,711		\$2,348,084		\$777,320		\$66,567,307	
Other Transactions	\$13,720,927		\$53,049,456		\$223,750		\$276,803		\$21,071		\$67,292,007	
Total Outgoing Transfers	\$89,026,564		\$53,487,146		\$3,831,461		\$2,624,887		\$798,391		\$149,768,449	\$459
Total Exp., Outgoing Transfers	\$2,713,861,619	\$8,322	\$375,786,432	\$1,152	\$409,334,851	\$1,255	\$168,915,726	\$518	\$3,707,934		\$3,671,606,562	\$11,259

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (E)												
4,500 to 4,999												
STATE SCHOOL AID MEMBERS	66,584											
Balance Sheet Data												
Total Assets	\$153,415,147		\$13,182,030		\$222,601,350		\$7,558,077		\$4,471,725			
Total Liabilities	\$103,540,136		\$612,599		\$11,858,265		\$1,854,305		\$3,864,344			
End Fund Bal. before Reserves	\$49,875,011		\$12,569,431		\$210,743,085		\$5,703,772		\$607,381			
Revenues												
Local Sources	\$64,863,027	\$974	\$52,944,788	\$795	\$10,278,198	\$154	\$13,672,699	\$205	\$238,017		\$141,996,729	\$2,133
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$413,017,966	\$6,203	\$1,251,021	\$19	\$0	\$0	\$901,226	\$14			\$415,170,213	\$6,235
Federal Sources	\$22,043,050	\$331	\$0	\$0	\$0	\$0	\$5,590,957	\$84			\$27,634,007	\$415
Total Revenues before Transfers	\$499,924,043	\$7,508	\$54,195,809	\$814	\$10,278,198	\$154	\$20,164,882	\$303	\$238,017		\$584,800,949	\$8,783
Incoming Transfers												
Other Public Schools in Michigan	\$23,036,711	\$346	\$0	\$0	\$0	\$1	\$16,417	\$0			\$23,053,128	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$1,953,424	\$29	\$533,765	\$8	\$398,800	\$6	\$6,380,069	\$96	\$0		\$9,266,058	
Other Transactions	\$5,535,592	\$83	\$12,842,410	\$193	\$137,705,493	\$2,068	\$34,578	\$1	\$2		\$156,118,075	
Total Incoming Transfers	\$30,525,727	\$458	\$13,376,175	\$201	\$138,104,293	\$2,074	\$6,431,064	\$97	\$2		\$188,437,261	\$2,830
Total Revs., Transfers, Other Trans.	\$530,449,770	\$7,967	\$67,571,984	\$1,015	\$148,382,491	\$2,229	\$26,595,946	\$399	\$238,019		\$773,238,210	\$11,613
Expenditures												
Instruction												
Total Basic Programs	\$223,335,365	\$3,354										
Salaries for Basic Programs	\$159,317,993	\$2,393										
Total Added Needs Programs	\$64,835,163	\$974										
Salaries for Added Needs	\$44,508,533	\$668										
Total Adult Education	\$20,449,864	\$307										
Salaries for Adult Education	\$9,212,809	\$138										
Employee Benefits for Instruction	\$73,817,828	\$1,109										
Total Salaries for Instruction	\$213,039,335	\$3,200										
Total Instruction	\$308,620,392	\$4,635										
Total FTE Basic Program Teachers	2,770											
Avg. Basic Program Teacher's Salary	\$54,037											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$31,779,102	\$477										
Salaries for Pupil Services	\$23,370,296	\$351										
Total Instructional Staff Services	\$21,176,038	\$318										
Salaries for Instructional Staff Support	\$12,255,409	\$1										
Total School Adm.	\$27,083,423	\$407										
Salaries for School Adm.	\$18,904,719	\$284										
Total Instructional Support	\$80,038,563	\$1,202										
Non-Instructional Support Services												
Total General Administration	\$12,059,871	\$181										
Salaries for General Adm.	\$6,933,540	\$104										
Total Business Administration	\$10,670,235	\$160										
Salaries for Business Adm.	\$3,769,680	\$57										
Total Facilities Acquisition	\$0	\$0										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$54,925,690	\$825										
Salaries for Opns. & Maint.	\$23,176,318	\$348										
Total Transportation	\$18,907,948	\$284										
Salaries for Transportation	\$10,926,925	\$164										
Total Other Support Services	\$6,591,376	\$99										
Salaries for Other Support Services	\$3,016,020	\$45										
Total Non-Instructional Support	\$103,155,120	\$1,549										
Total Support Services	\$183,193,683	\$2,751										
Total Emp. Bene. for Supp. Servs.	\$38,273,218	\$575										
Total Salaries for Supp. Servs.	\$102,352,907	\$1,537										
Total Current Operating Expenditures	\$491,814,075	\$7,386										
Total Salaries in COE	\$315,392,242	\$4,737										
School Lunch Programs							\$16,319,935					
School Athletic Programs							\$6,917,476					
Community Service Activities	\$6,875,416						\$2,456,612					
Capital Outlay	\$7,661,607						\$856,153				\$8,517,760	
Total Exp. before Transfers	\$506,351,098	\$7,605	\$67,731,274	\$1,017	\$90,021,982	\$1,352	\$26,550,176	\$399	\$217,741		\$690,872,271	\$10,376
Outgoing Transfers												
Other Public Schools in Michigan	\$4,248,544		\$0								\$4,248,544	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$8,698,147		\$0		\$51,316		\$191,125		\$0		\$8,940,588	
Other Transactions	\$2,681,191		\$0		\$81,106		\$0		\$0		\$2,762,297	
Total Outgoing Transfers	\$15,627,882		\$0		\$132,422		\$191,125		\$0		\$15,951,429	\$240
Total Exp., Outgoing Transfers	\$521,978,980	\$7,839	\$67,731,274	\$1,017	\$90,154,404	\$1,354	\$26,741,301	\$402	\$217,741		\$706,823,700	\$10,616

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (F)												
4,000 to 4,499												
STATE SCHOOL AID MEMBERS	63,065											
Balance Sheet Data												
Total Assets	\$160,774,361		\$9,834,744		\$103,882,822		\$6,378,080		\$4,526,914			
Total Liabilities	\$82,733,971		\$1,704,529		\$12,844,723		\$1,965,483		\$3,364,596			
End Fund Bal. before Reserves	\$78,040,390		\$8,130,215		\$91,038,099		\$4,412,597		\$1,162,318			
Revenues												
Local Sources	\$77,999,707	\$1,237	\$39,556,254	\$627	\$10,624,721	\$168	\$15,538,020	\$246	\$1,070,742		\$144,789,444	\$2,296
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$392,267,091	\$6,220	\$1,194,435	\$19	\$0	\$0	\$871,990	\$14			\$394,333,516	\$6,253
Federal Sources	\$25,975,936	\$412	\$0	\$0	\$0	\$0	\$6,692,361	\$106			\$32,668,297	\$518
Total Revenues before Transfers	\$496,242,734	\$7,869	\$40,750,689	\$646	\$10,624,721	\$168	\$23,102,371	\$366	\$1,070,742		\$571,791,257	\$9,067
Incoming Transfers												
Other Public Schools in Michigan	\$16,690,969	\$265	\$0	\$0	\$0	\$1	\$214,428	\$3			\$16,905,397	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$587,792	\$9	\$1,722,419	\$27	\$1,164,164	\$18	\$8,193,568	\$130	\$0		\$11,667,943	
Other Transactions	\$3,266,746	\$52	\$6,124,770	\$97	\$68,386,442	\$1,084	\$1,087	\$0	\$0		\$77,779,045	
Total Incoming Transfers	\$20,545,507	\$326	\$7,847,189	\$124	\$69,550,606	\$1,103	\$8,409,083	\$133	\$0		\$106,352,385	\$1,686
Total Revs., Transfers, Other Trans.	\$516,788,241	\$8,195	\$48,597,878	\$771	\$80,175,327	\$1,271	\$31,511,454	\$500	\$1,070,742		\$678,143,642	\$10,753
Expenditures												
Instruction												
Total Basic Programs	\$216,563,276	\$3,434										
Salaries for Basic Programs	\$150,747,560	\$2,390										
Total Added Needs Programs	\$68,415,928	\$1,085										
Salaries for Added Needs	\$45,818,554	\$727										
Total Adult Education	\$4,927,550	\$78										
Salaries for Adult Education	\$2,667,892	\$42										
Employee Benefits for Instruction	\$69,098,608	\$1,096										
Total Salaries for Instruction	\$199,234,006	\$3,159										
Total Instruction	\$289,906,754	\$4,597										
Total FTE Basic Program Teachers	2,701											
Avg. Basic Program Teacher's Salary	\$51,430											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$33,130,348	\$525										
Salaries for Pupil Services	\$23,085,249	\$366										
Total Instructional Staff Services	\$23,888,222	\$379										
Salaries for Instructional Staff Support	\$14,271,502	\$1										
Total School Adm.	\$28,994,601	\$460										
Salaries for School Adm.	\$20,332,480	\$322										
Total Instructional Support	\$86,013,171	\$1,364										
Non-Instructional Support Services												
Total General Administration	\$9,723,375	\$154										
Salaries for General Adm.	\$4,858,104	\$77										
Total Business Administration	\$12,515,215	\$198										
Salaries for Business Adm.	\$5,195,016	\$82										
Total Facilities Acquisition	\$2,386,496	\$38										
Salaries for Facilities Acq.	\$1,003,714	\$16										
Total Operations and Maintenance	\$55,245,489	\$876										
Salaries for Opns. & Maint.	\$21,911,168	\$347										
Total Transportation	\$16,970,042	\$269										
Salaries for Transportation	\$9,852,806	\$156										
Total Other Support Services	\$9,419,653	\$149										
Salaries for Other Support Services	\$4,546,250	\$72										
Total Non-Instructional Support	\$106,260,270	\$1,685										
Total Support Services	\$192,273,441	\$3,049										
Total Emp. Bene. for Supp. Servs.	\$38,430,724	\$609										
Total Salaries for Supp. Servs.	\$105,056,289	\$1,666										
Total Current Operating Expenditures	\$482,180,195	\$7,646										
Total Salaries in COE	\$304,290,295	\$4,825										
School Lunch Programs							\$16,567,927					
School Athletic Programs							\$8,044,900					
Community Service Activities	\$3,868,193						\$5,775,659					
Capital Outlay	\$8,542,085						\$385,012				\$8,927,097	
Total Exp. before Transfers	\$494,590,473	\$7,843	\$42,749,546	\$678	\$36,307,950	\$576	\$30,773,498	\$488	\$1,094,344		\$605,515,811	\$9,601
Outgoing Transfers												
Other Public Schools in Michigan	\$2,358,533		\$0								\$2,358,533	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$9,901,873		\$0		\$1,178,278		\$587,792		\$0		\$11,667,943	
Other Transactions	\$2,226,749		\$5,110,215		\$0		\$47,661		\$6,180		\$7,390,805	
Total Outgoing Transfers	\$14,487,155		\$5,110,215		\$1,178,278		\$635,453		\$6,180		\$21,417,281	\$340
Total Exp., Outgoing Transfers	\$509,077,628	\$8,072	\$47,859,761	\$759	\$37,486,228	\$594	\$31,408,951	\$498	\$1,100,524		\$626,933,092	\$9,941

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (G)												
3,500 to 3,999												
STATE SCHOOL AID MEMBERS	48,700											
Balance Sheet Data												
Total Assets	\$106,761,857		\$6,376,548		\$86,818,641		\$3,487,843		\$3,465,414			
Total Liabilities	\$56,596,353		\$145,583		\$497,793		\$1,180,655		\$2,565,175			
End Fund Bal. before Reserves	\$50,165,504		\$6,230,965		\$86,320,848		\$2,307,188		\$900,239			
Revenues												
Local Sources	\$60,224,988	\$1,237	\$35,852,595	\$736	\$8,177,410	\$168	\$11,039,612	\$227	\$872,232		\$116,166,837	\$2,385
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$72,975	\$1	\$0		\$72,975	\$1
State Sources	\$290,384,273	\$5,963	\$551,299	\$11	\$0	\$0	\$825,398	\$17			\$291,760,970	\$5,991
Federal Sources	\$12,557,213	\$258	\$0	\$0	\$0	\$0	\$4,561,381	\$94			\$17,118,594	\$352
Total Revenues before Transfers	\$363,166,474	\$7,457	\$36,403,894	\$748	\$8,177,410	\$168	\$16,499,366	\$339	\$872,232		\$425,119,376	\$8,729
Incoming Transfers												
Other Public Schools in Michigan	\$12,335,885	\$253	\$0	\$0	\$0	\$1	\$0	\$0			\$12,335,885	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$135,538	\$3	\$32,771	\$1	\$1,898,182	\$39	\$5,214,364	\$107	\$12,100		\$7,292,955	
Other Transactions	\$1,633,943	\$34	\$20,928,220	\$430	\$669,200	\$14	\$0	\$0	\$0		\$23,231,363	
Total Incoming Transfers	\$14,105,366	\$290	\$20,960,991	\$430	\$2,567,382	\$53	\$5,214,364	\$107	\$12,100		\$42,860,203	\$880
Total Revs., Transfers, Other Trans.	\$377,271,840	\$7,747	\$57,364,885	\$1,178	\$10,744,792	\$221	\$21,713,730	\$446	\$884,332		\$467,979,579	\$9,609
Expenditures												
Instruction												
Total Basic Programs	\$172,796,090	\$3,548										
Salaries for Basic Programs	\$119,627,715	\$2,456										
Total Added Needs Programs	\$40,585,896	\$833										
Salaries for Added Needs	\$27,876,578	\$572										
Total Adult Education	\$3,737,548	\$77										
Salaries for Adult Education	\$2,259,845	\$46										
Employee Benefits for Instruction	\$55,997,569	\$1,150										
Total Salaries for Instruction	\$149,764,138	\$3,075										
Total Instruction	\$217,119,534	\$4,458										
Total FTE Basic Program Teachers	2,157											
Avg. Basic Program Teacher's Salary	\$51,792											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$23,120,256	\$475										
Salaries for Pupil Services	\$15,746,092	\$323										
Total Instructional Staff Services	\$16,050,099	\$330										
Salaries for Instructional Staff Support	\$8,689,462	\$1										
Total School Adm.	\$22,431,509	\$461										
Salaries for School Adm.	\$15,600,703	\$320										
Total Instructional Support	\$61,601,864	\$1,265										
Non-Instructional Support Services												
Total General Administration	\$7,763,410	\$159										
Salaries for General Adm.	\$3,907,456	\$80										
Total Business Administration	\$6,062,701	\$124										
Salaries for Business Adm.	\$2,555,007	\$52										
Total Facilities Acquisition	\$0	\$0										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$38,575,484	\$792										
Salaries for Opns. & Maint.	\$14,215,145	\$292										
Total Transportation	\$14,819,513	\$304										
Salaries for Transportation	\$8,299,875	\$170										
Total Other Support Services	\$4,249,661	\$87										
Salaries for Other Support Services	\$2,201,240	\$45										
Total Non-Instructional Support	\$71,470,769	\$1,468										
Total Support Services	\$133,072,633	\$2,732										
Total Emp. Bene. for Supp. Servs.	\$28,290,191	\$581										
Total Salaries for Supp. Servs.	\$71,214,980	\$1,462										
Total Current Operating Expenditures	\$350,192,167	\$7,191										
Total Salaries in COE	\$220,979,118	\$4,538										
School Lunch Programs							\$12,236,553					
School Athletic Programs							\$6,252,486					
Community Service Activities	\$3,266,801						\$2,780,026					
Capital Outlay	\$11,336,449						\$404,635				\$11,741,084	
Total Exp. before Transfers	\$364,795,417	\$7,491	\$38,741,939	\$796	\$18,797,213	\$386	\$21,673,700	\$445	\$651,869		\$444,660,138	\$9,131
Outgoing Transfers												
Other Public Schools in Michigan	\$1,941,415		\$0								\$1,941,415	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$6,594,646		\$32,771		\$500,000		\$165,538		\$0		\$7,292,955	
Other Transactions	\$651,111		\$20,466,689		\$0		\$0		\$0		\$21,117,800	
Total Outgoing Transfers	\$9,187,172		\$20,499,460		\$500,000		\$165,538		\$0		\$30,352,170	\$623
Total Exp., Outgoing Transfers	\$373,982,589	\$7,679	\$59,241,399	\$1,216	\$19,297,213	\$396	\$21,839,238	\$448	\$651,869		\$475,012,308	\$9,754

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (H)												
3,000 to 3,499												
STATE SCHOOL AID MEMBERS	130,193											
Balance Sheet Data												
Total Assets	\$312,284,747		\$27,274,812		\$422,904,454		\$11,757,260		\$14,242,206			
Total Liabilities	\$168,618,330		\$1,079,623		\$21,057,906		\$3,657,284		\$7,771,495			
End Fund Bal. before Reserves	\$143,666,417		\$26,195,189		\$401,846,548		\$8,099,976		\$6,470,711			
Revenues												
Local Sources	\$155,272,893	\$1,193	\$96,178,373	\$739	\$29,730,399	\$228	\$30,346,198	\$233	\$856,759		\$312,384,622	\$2,399
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$35,011	\$0	\$0		\$35,011	\$0
State Sources	\$792,612,631	\$6,088	\$2,082,232	\$16	\$0	\$0	\$3,634,216	\$28			\$798,329,079	\$6,132
Federal Sources	\$27,430,687	\$211	\$0	\$0	\$0	\$0	\$14,641,603	\$112			\$42,072,290	\$323
Total Revenues before Transfers	\$975,316,211	\$7,491	\$98,260,605	\$755	\$29,730,399	\$228	\$48,657,028	\$374	\$856,759		\$1,152,821,002	\$8,855
Incoming Transfers												
Other Public Schools in Michigan	\$33,908,249	\$260	\$0	\$0	\$0	\$1	\$436,940	\$3			\$34,345,189	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$1,026,060	\$8	\$1,129,985	\$9	\$1,329,359	\$10	\$17,464,447	\$134	\$0		\$20,949,851	
Other Transactions	\$6,089,662	\$47	\$47,304,463	\$363	\$201,013,589	\$1,544	\$0	\$0	\$0		\$254,407,714	
Total Incoming Transfers	\$41,023,971	\$315	\$48,434,448	\$372	\$202,342,948	\$1,554	\$17,901,387	\$137	\$0		\$309,702,754	\$2,379
Total Revs., Transfers, Other Trans.	\$1,016,340,182	\$7,806	\$146,695,053	\$1,127	\$232,073,347	\$1,783	\$66,558,415	\$511	\$856,759		\$1,462,523,756	\$11,233
Expenditures												
Instruction												
Total Basic Programs	\$461,765,376	\$3,547										
Salaries for Basic Programs	\$321,542,966	\$2,470										
Total Added Needs Programs	\$118,207,379	\$908										
Salaries for Added Needs	\$81,538,278	\$626										
Total Adult Education	\$6,792,716	\$52										
Salaries for Adult Education	\$4,285,456	\$33										
Employee Benefits for Instruction	\$144,169,565	\$1,107										
Total Salaries for Instruction	\$407,366,700	\$3,129										
Total Instruction	\$586,765,471	\$4,507										
Total FTE Basic Program Teachers	5,787											
Avg. Basic Program Teacher's Salary	\$52,207											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$50,624,431	\$389										
Salaries for Pupil Services	\$35,972,608	\$276										
Total Instructional Staff Services	\$43,645,611	\$335										
Salaries for Instructional Staff Support	\$25,499,808	\$1										
Total School Adm.	\$58,830,336	\$452										
Salaries for School Adm.	\$40,970,173	\$315										
Total Instructional Support	\$153,100,378	\$1,176										
Non-Instructional Support Services												
Total General Administration	\$22,849,195	\$176										
Salaries for General Adm.	\$11,305,957	\$87										
Total Business Administration	\$18,928,147	\$145										
Salaries for Business Adm.	\$7,530,440	\$58										
Total Facilities Acquisition	\$39,811	\$0										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$100,787,740	\$774										
Salaries for Opns. & Maint.	\$39,537,383	\$304										
Total Transportation	\$41,211,857	\$317										
Salaries for Transportation	\$23,080,019	\$177										
Total Other Support Services	\$11,236,965	\$86										
Salaries for Other Support Services	\$4,870,533	\$37										
Total Non-Instructional Support	\$195,053,715	\$1,498										
Total Support Services	\$348,154,093	\$2,674										
Total Emp. Bene. for Supp. Servs.	\$72,975,399	\$561										
Total Salaries for Supp. Servs.	\$188,766,921	\$1,450										
Total Current Operating Expenditures	\$934,919,564	\$7,181										
Total Salaries in COE	\$596,133,621	\$4,579										
School Lunch Programs							\$35,034,651					
School Athletic Programs							\$18,610,396					
Community Service Activities	\$9,135,436						\$10,590,744					
Capital Outlay	\$23,166,369						\$1,314,099				\$24,480,468	
Total Exp. before Transfers	\$967,221,369	\$7,429	\$108,682,938	\$835	\$150,654,922	\$1,157	\$65,549,890	\$503	\$1,127,906		\$1,293,237,025	\$9,933
Outgoing Transfers												
Other Public Schools in Michigan	\$7,341,229		\$0								\$7,341,229	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$19,510,224		\$313,659		\$339,232		\$414,923		\$0		\$20,578,038	
Other Transactions	\$4,017,532		\$33,862,114		\$0		\$4,471		\$68,098		\$37,952,215	
Total Outgoing Transfers	\$30,868,985		\$34,175,773		\$339,232		\$419,394		\$68,098		\$65,871,482	\$506
Total Exp., Outgoing Transfers	\$998,090,354	\$7,666	\$142,858,711	\$1,097	\$150,994,154	\$1,160	\$65,969,284	\$507	\$1,196,004		\$1,359,108,507	\$10,439

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (I)												
2,500 to 2,999												
STATE SCHOOL AID MEMBERS	89,949											
Balance Sheet Data												
Total Assets	\$230,499,015		\$21,329,729		\$236,496,122		\$8,926,115		\$7,499,483			
Total Liabilities	\$111,675,971		\$3,592,325		\$10,267,967		\$3,054,536		\$6,360,516			
End Fund Bal. before Reserves	\$118,823,044		\$17,737,404		\$226,228,155		\$5,871,579		\$1,138,967			
Revenues												
Local Sources	\$130,135,497	\$1,447	\$57,474,328	\$639	\$11,596,746	\$129	\$22,851,155	\$254	\$994,681		\$223,052,407	\$2,480
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$23,848	\$0	\$0		\$23,848	\$0
State Sources	\$522,700,314	\$5,811	\$1,923,581	\$21	\$0	\$0	\$1,574,566	\$18			\$526,198,461	\$5,850
Federal Sources	\$21,040,605	\$234	\$0	\$0	\$0	\$0	\$10,000,308	\$111			\$31,040,913	\$345
Total Revenues before Transfers	\$673,876,416	\$7,492	\$59,397,909	\$660	\$11,596,746	\$129	\$34,449,877	\$383	\$994,681		\$780,315,629	\$8,675
Incoming Transfers												
Other Public Schools in Michigan	\$17,003,467	\$189	\$0	\$0	\$0	\$1	\$57,266	\$1			\$17,060,733	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$830,505	\$9	\$1,432,360	\$16	\$4,218,402	\$47	\$13,247,109	\$147	\$0		\$19,728,376	
Other Transactions	\$8,686,018	\$97	\$49,399,629	\$549	\$175,802,389	\$1,954	\$181,010	\$2	\$0		\$234,069,046	
Total Incoming Transfers	\$26,519,990	\$295	\$50,831,989	\$565	\$180,020,791	\$2,001	\$13,485,385	\$150	\$0		\$270,858,155	\$3,011
Total Revs., Transfers, Other Trans.	\$700,396,406	\$7,787	\$110,229,898	\$1,225	\$191,617,537	\$2,130	\$47,935,262	\$533	\$994,681		\$1,051,173,784	\$11,686
Expenditures												
Instruction												
Total Basic Programs	\$316,745,605	\$3,521										
Salaries for Basic Programs	\$222,815,925	\$2,477										
Total Added Needs Programs	\$78,579,619	\$874										
Salaries for Added Needs	\$54,974,741	\$611										
Total Adult Education	\$4,192,004	\$47										
Salaries for Adult Education	\$2,700,385	\$30										
Employee Benefits for Instruction	\$98,987,189	\$1,100										
Total Salaries for Instruction	\$280,491,051	\$3,118										
Total Instruction	\$399,517,228	\$4,442										
Total FTE Basic Program Teachers	4,063											
Avg. Basic Program Teacher's Salary	\$52,052											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$32,324,023	\$359										
Salaries for Pupil Services	\$22,819,804	\$254										
Total Instructional Staff Services	\$24,448,604	\$272										
Salaries for Instructional Staff Support	\$14,717,273	\$1										
Total School Adm.	\$40,920,789	\$455										
Salaries for School Adm.	\$28,447,233	\$316										
Total Instructional Support	\$97,693,416	\$1,086										
Non-Instructional Support Services												
Total General Administration	\$15,801,018	\$176										
Salaries for General Adm.	\$8,233,999	\$92										
Total Business Administration	\$15,605,355	\$173										
Salaries for Business Adm.	\$6,661,701	\$74										
Total Facilities Acquisition	\$1,053,299	\$12										
Salaries for Facilities Acq.	\$218,840	\$2										
Total Operations and Maintenance	\$71,292,516	\$793										
Salaries for Opns. & Maint.	\$28,506,770	\$317										
Total Transportation	\$27,707,405	\$308										
Salaries for Transportation	\$14,106,925	\$157										
Total Other Support Services	\$6,796,908	\$76										
Salaries for Other Support Services	\$2,939,779	\$33										
Total Non-Instructional Support	\$138,256,501	\$1,537										
Total Support Services	\$235,949,917	\$2,623										
Total Emp. Bene. for Supp. Servs.	\$47,887,640	\$532										
Total Salaries for Supp. Servs.	\$126,652,324	\$1,408										
Total Current Operating Expenditures	\$635,467,145	\$7,065										
Total Salaries in COE	\$407,143,375	\$4,526										
School Lunch Programs							\$25,134,743					
School Athletic Programs							\$14,580,145					
Community Service Activities	\$5,652,708						\$6,382,263					
Capital Outlay	\$18,785,616						\$817,941				\$19,603,557	
Total Exp. before Transfers	\$659,905,469	\$7,336	\$63,917,609	\$711	\$75,002,460	\$834	\$46,915,092	\$522	\$970,128		\$846,710,758	\$9,413
Outgoing Transfers												
Other Public Schools in Michigan	\$5,210,947		\$0								\$5,210,947	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$18,026,478		\$1,184		\$886,466		\$614,248		\$0		\$19,528,376	
Other Transactions	\$3,992,424		\$45,698,455		\$0		\$0		\$177,121		\$49,867,000	
Total Outgoing Transfers	\$27,229,849		\$45,698,639		\$886,466		\$614,248		\$177,121		\$74,606,323	\$829
Total Exp., Outgoing Transfers	\$687,135,318	\$7,639	\$109,616,248	\$1,219	\$75,888,926	\$844	\$47,529,340	\$528	\$1,147,249		\$921,317,081	\$10,243

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (J)												
2,000 to 2,499												
STATE SCHOOL AID MEMBERS	111,704											
Balance Sheet Data												
Total Assets	\$277,277,547		\$52,978,194		\$241,278,764		\$8,976,088		\$10,479,286			
Total Liabilities	\$145,939,969		\$28,872,990		\$17,799,992		\$3,568,450		\$7,110,874			
End Fund Bal. before Reserves	\$131,337,578		\$24,105,204		\$223,478,772		\$5,407,638		\$3,368,412			
Revenues												
Local Sources	\$120,381,966	\$1,078	\$66,832,756	\$598	\$13,755,483	\$123	\$21,322,337	\$191	\$918,978		\$223,211,520	\$1,998
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$681,701,598	\$6,103	\$1,662,725	\$15	\$0	\$0	\$2,025,007	\$18			\$685,389,330	\$6,136
Federal Sources	\$40,282,409	\$361	\$0	\$0	\$0	\$0	\$14,239,027	\$127			\$54,521,436	\$488
Total Revenues before Transfers	\$842,365,973	\$7,541	\$68,495,481	\$613	\$13,755,483	\$123	\$37,586,371	\$336	\$918,978		\$963,122,286	\$8,622
Incoming Transfers												
Other Public Schools in Michigan	\$22,458,567	\$201	\$0	\$0	\$0	\$1	\$27,879	\$0			\$22,486,446	
Other Schools Outside of State	\$154,000	\$1	\$0	\$0	\$0	\$0	\$0	\$0			\$154,000	
Transfers from Other Funds	\$65,967	\$1	\$2,252,680	\$20	\$2,014,449	\$18	\$14,649,876	\$131	\$38,569		\$19,021,541	
Other Transactions	\$5,592,457	\$50	\$19,813,222	\$177	\$98,775,424	\$884	\$866,803	\$8	\$3,730		\$125,051,636	
Total Incoming Transfers	\$28,270,991	\$253	\$22,065,902	\$198	\$100,789,873	\$902	\$15,544,558	\$139	\$42,299		\$166,713,623	\$1,492
Total Revs., Transfers, Other Trans.	\$870,636,964	\$7,794	\$90,561,383	\$811	\$114,545,356	\$1,025	\$53,130,929	\$476	\$961,277		\$1,129,835,909	\$10,115
Expenditures												
Instruction												
Total Basic Programs	\$387,151,872	\$3,466										
Salaries for Basic Programs	\$269,406,775	\$2,412										
Total Added Needs Programs	\$99,080,785	\$887										
Salaries for Added Needs	\$69,060,288	\$618										
Total Adult Education	\$10,691,806	\$96										
Salaries for Adult Education	\$5,489,781	\$49										
Employee Benefits for Instruction	\$124,572,451	\$1,115										
Total Salaries for Instruction	\$343,956,844	\$3,079										
Total Instruction	\$496,924,463	\$4,449										
Total FTE Basic Program Teachers	4,989											
Avg. Basic Program Teacher's Salary	\$50,280											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$38,168,241	\$342										
Salaries for Pupil Services	\$26,520,632	\$237										
Total Instructional Staff Services	\$32,554,802	\$291										
Salaries for Instructional Staff Support	\$18,430,089	\$1										
Total School Adm.	\$49,818,838	\$446										
Salaries for School Adm.	\$34,711,961	\$311										
Total Instructional Support	\$120,541,881	\$1,079										
Non-Instructional Support Services												
Total General Administration	\$23,811,556	\$213										
Salaries for General Adm.	\$9,921,580	\$89										
Total Business Administration	\$19,104,875	\$171										
Salaries for Business Adm.	\$7,267,983	\$65										
Total Facilities Acquisition	\$99,707	\$1										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$84,117,391	\$753										
Salaries for Opns. & Maint.	\$31,682,222	\$284										
Total Transportation	\$36,311,806	\$325										
Salaries for Transportation	\$20,561,388	\$184										
Total Other Support Services	\$6,865,177	\$61										
Salaries for Other Support Services	\$3,098,207	\$28										
Total Non-Instructional Support	\$170,310,512	\$1,525										
Total Support Services	\$290,852,393	\$2,604										
Total Emp. Bene. for Supp. Servs.	\$59,146,310	\$529										
Total Salaries for Supp. Servs.	\$152,194,062	\$1,362										
Total Current Operating Expenditures	\$787,776,856	\$7,052										
Total Salaries in COE	\$496,150,906	\$4,442										
School Lunch Programs							\$32,683,088					
School Athletic Programs							\$16,765,329					
Community Service Activities	\$9,826,120						\$2,434,636					
Capital Outlay	\$20,514,869						\$950,774				\$21,465,643	
Total Exp. before Transfers	\$818,117,845	\$7,324	\$87,855,103	\$787	\$134,034,525	\$1,200	\$52,833,827	\$473	\$644,735		\$1,093,486,035	\$9,789
Outgoing Transfers												
Other Public Schools in Michigan	\$7,702,683		\$0								\$7,702,683	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$18,451,539		\$70,885		\$399,933		\$60,615		\$38,569		\$19,021,541	
Other Transactions	\$8,327,463		\$1,948		\$0		\$0		\$0		\$8,329,411	
Total Outgoing Transfers	\$34,481,685		\$72,833		\$399,933		\$60,615		\$38,569		\$35,053,635	\$314
Total Exp., Outgoing Transfers	\$852,599,530	\$7,633	\$87,927,936	\$787	\$134,434,458	\$1,203	\$52,894,442	\$474	\$683,304		\$1,128,539,670	\$10,103

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (K)												
1,500 to 1,999												
STATE SCHOOL AID MEMBERS	118,688											
Balance Sheet Data												
Total Assets	\$279,184,763		\$20,482,122		\$155,201,917		\$9,357,655		\$9,439,450			
Total Liabilities	\$136,989,556		\$702,648		\$5,755,500		\$3,778,203		\$7,453,961			
End Fund Bal. before Reserves	\$142,195,207		\$19,779,474		\$149,446,417		\$5,579,452		\$1,985,489			
Revenues												
Local Sources	\$112,952,593	\$952	\$64,158,156	\$541	\$11,296,611	\$95	\$23,494,888	\$198	\$514,884		\$212,417,132	\$1,790
Other Political Subdivisions	\$351,246	\$3	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$351,246	\$3
State Sources	\$719,284,088	\$6,060	\$2,574,127	\$22	\$0	\$0	\$1,991,812	\$17			\$723,850,027	\$6,099
Federal Sources	\$38,930,857	\$328	\$0	\$0	\$0	\$0	\$14,223,728	\$120			\$53,154,585	\$448
Total Revenues before Transfers	\$871,518,784	\$7,343	\$66,732,283	\$562	\$11,296,611	\$95	\$39,710,428	\$335	\$514,884		\$989,772,990	\$8,339
Incoming Transfers												
Other Public Schools in Michigan	\$23,113,853	\$195	\$0	\$0	\$160,000	\$1	\$12,829	\$0			\$23,286,682	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$823,797	\$7	\$2,163,805	\$18	\$5,505,332	\$46	\$14,493,249	\$122	\$525		\$22,986,708	
Other Transactions	\$9,783,907	\$82	\$21,297,163	\$179	\$62,643,817	\$528	\$592,925	\$5	\$0		\$94,317,812	
Total Incoming Transfers	\$33,721,557	\$284	\$23,460,968	\$198	\$68,309,149	\$576	\$15,099,003	\$127	\$525		\$140,591,202	\$1,185
Total Revs., Transfers, Other Trans.	\$905,240,341	\$7,627	\$90,193,251	\$760	\$79,605,760	\$671	\$54,809,431	\$462	\$515,409		\$1,130,364,192	\$9,524
Expenditures												
Instruction												
Total Basic Programs	\$402,894,930	\$3,395										
Salaries for Basic Programs	\$275,546,113	\$2,322										
Total Added Needs Programs	\$112,565,529	\$948										
Salaries for Added Needs	\$76,014,134	\$640										
Total Adult Education	\$9,348,913	\$79										
Salaries for Adult Education	\$6,012,631	\$51										
Employee Benefits for Instruction	\$130,559,736	\$1,100										
Total Salaries for Instruction	\$357,572,878	\$3,013										
Total Instruction	\$524,809,372	\$4,422										
Total FTE Basic Program Teachers	5,571											
Avg. Basic Program Teacher's Salary	\$47,729											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$32,355,181	\$273										
Salaries for Pupil Services	\$22,195,711	\$187										
Total Instructional Staff Services	\$29,793,116	\$251										
Salaries for Instructional Staff Support	\$16,211,654	\$1										
Total School Adm.	\$55,854,154	\$471										
Salaries for School Adm.	\$37,765,291	\$318										
Total Instructional Support	\$118,002,451	\$994										
Non-Instructional Support Services												
Total General Administration	\$26,536,773	\$224										
Salaries for General Adm.	\$12,510,004	\$105										
Total Business Administration	\$15,772,192	\$133										
Salaries for Business Adm.	\$6,384,344	\$54										
Total Facilities Acquisition	\$1,584	\$0										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$80,693,723	\$680										
Salaries for Opns. & Maint.	\$30,594,411	\$258										
Total Transportation	\$39,693,092	\$334										
Salaries for Transportation	\$22,856,520	\$193										
Total Other Support Services	\$10,239,377	\$86										
Salaries for Other Support Services	\$3,124,384	\$26										
Total Non-Instructional Support	\$172,936,741	\$1,457										
Total Support Services	\$290,939,192	\$2,451										
Total Emp. Bene. for Supp. Servs.	\$58,542,627	\$493										
Total Salaries for Supp. Servs.	\$151,642,319	\$1,278										
Total Current Operating Expenditures	\$815,748,564	\$6,873										
Total Salaries in COE	\$509,215,197	\$4,290										
School Lunch Programs							\$32,629,037					
School Athletic Programs							\$16,987,374					
Community Service Activities	\$5,959,831						\$3,847,906					
Capital Outlay	\$27,352,458						\$861,031				\$28,213,489	
Total Exp. before Transfers	\$849,060,853	\$7,154	\$82,147,845	\$692	\$81,225,844	\$684	\$54,325,348	\$458	\$462,945		\$1,067,222,835	\$8,992
Outgoing Transfers												
Other Public Schools in Michigan	\$12,939,823		\$0								\$12,939,823	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$21,761,682		\$427,623		\$927,505		\$222,510		\$525		\$23,339,845	
Other Transactions	\$4,985,988		\$5,486,834		\$59,375		\$8,230		\$0		\$10,540,427	
Total Outgoing Transfers	\$39,687,493		\$5,914,457		\$986,880		\$230,740		\$525		\$46,820,095	\$394
Total Exp., Outgoing Transfers	\$888,748,346	\$7,488	\$88,062,302	\$742	\$82,212,724	\$693	\$54,556,088	\$460	\$463,470		\$1,114,042,930	\$9,386

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	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (L)												
1,000 to 1,499												
STATE SCHOOL AID MEMBERS	117,586											
Balance Sheet Data												
Total Assets	\$275,880,380		\$26,666,964		\$312,022,409		\$8,198,722		\$12,462,646			
Total Liabilities	\$124,170,862		\$1,051,319		\$10,943,943		\$3,263,455		\$8,075,444			
End Fund Bal. before Reserves	\$151,709,518		\$25,615,645		\$301,078,466		\$4,935,267		\$4,387,202			
Revenues												
Local Sources	\$126,530,096	\$1,076	\$64,649,271	\$550	\$16,570,277	\$141	\$22,928,479	\$195	\$1,012,161		\$231,690,284	\$1,970
Other Political Subdivisions	\$131,920	\$1	\$0	\$0	\$0	\$0	\$77,817	\$1	\$0		\$209,737	\$2
State Sources	\$711,261,701	\$6,049	\$1,362,697	\$12	\$33	\$0	\$2,087,791	\$18			\$714,712,222	\$6,078
Federal Sources	\$34,255,981	\$291	\$0	\$0	\$0	\$0	\$16,102,942	\$137			\$50,358,923	\$428
Total Revenues before Transfers	\$872,179,698	\$7,417	\$66,011,968	\$561	\$16,570,310	\$141	\$41,197,029	\$350	\$1,012,161		\$996,971,166	\$8,479
Incoming Transfers												
Other Public Schools in Michigan	\$20,613,827	\$175	\$24,774	\$0	\$43,030	\$1	\$7,452	\$0			\$20,689,083	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$233,876	\$2	\$3,077,827	\$26	\$5,201,643	\$44	\$16,870,603	\$143	\$17,792		\$25,401,741	
Other Transactions	\$9,785,006	\$83	\$40,316,694	\$343	\$261,315,284	\$2,222	\$301,147	\$3	\$0		\$311,718,131	
Total Incoming Transfers	\$30,632,709	\$261	\$43,419,295	\$369	\$266,559,957	\$2,267	\$17,179,202	\$146	\$17,792		\$357,808,955	\$3,043
Total Revs., Transfers, Other Trans.	\$902,812,407	\$7,678	\$109,431,263	\$931	\$283,130,267	\$2,408	\$58,376,231	\$496	\$1,029,953		\$1,354,780,121	\$11,522
Expenditures												
Instruction												
Total Basic Programs	\$414,808,457	\$3,528										
Salaries for Basic Programs	\$283,854,078	\$2,414										
Total Added Needs Programs	\$104,588,577	\$889										
Salaries for Added Needs	\$70,311,623	\$598										
Total Adult Education	\$6,287,858	\$53										
Salaries for Adult Education	\$3,988,172	\$34										
Employee Benefits for Instruction	\$130,808,709	\$1,112										
Total Salaries for Instruction	\$358,153,873	\$3,046										
Total Instruction	\$525,684,892	\$4,471										
Total FTE Basic Program Teachers	5,573											
Avg. Basic Program Teacher's Salary	\$47,185											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$30,378,802	\$258										
Salaries for Pupil Services	\$20,574,249	\$175										
Total Instructional Staff Services	\$24,200,680	\$206										
Salaries for Instructional Staff Support	\$13,264,001	\$1										
Total School Adm.	\$52,523,279	\$447										
Salaries for School Adm.	\$36,080,634	\$307										
Total Instructional Support	\$107,102,761	\$911										
Non-Instructional Support Services												
Total General Administration	\$31,795,313	\$270										
Salaries for General Adm.	\$14,837,322	\$126										
Total Business Administration	\$18,932,958	\$161										
Salaries for Business Adm.	\$7,346,719	\$62										
Total Facilities Acquisition	\$108,025	\$1										
Salaries for Facilities Acq.	\$86,496	\$1										
Total Operations and Maintenance	\$83,227,126	\$708										
Salaries for Opns. & Maint.	\$30,888,762	\$263										
Total Transportation	\$39,680,864	\$337										
Salaries for Transportation	\$21,564,405	\$183										
Total Other Support Services	\$7,322,207	\$62										
Salaries for Other Support Services	\$2,308,467	\$20										
Total Non-Instructional Support	\$181,066,493	\$1,540										
Total Support Services	\$288,169,254	\$2,451										
Total Emp. Bene. for Supp. Servs.	\$57,685,018	\$491										
Total Salaries for Supp. Servs.	\$146,951,055	\$1,250										
Total Current Operating Expenditures	\$813,854,146	\$6,921										
Total Salaries in COE	\$505,104,928	\$4,296										
School Lunch Programs							\$34,896,582					
School Athletic Programs							\$19,456,801					
Community Service Activities	\$3,701,930						\$1,490,258					
Capital Outlay	\$27,446,098						\$1,534,172				\$28,980,270	
Total Exp. before Transfers	\$845,002,174	\$7,186	\$74,298,502	\$632	\$189,537,030	\$1,612	\$57,377,813	\$488	\$993,460		\$1,167,208,979	\$9,926
Outgoing Transfers												
Other Public Schools in Michigan	\$5,033,742		\$4,591,251								\$9,624,993	
Other Schools Outside Michigan	\$49,250		\$0								\$49,250	
To Other Funds	\$23,765,703		\$12,415		\$1,398,924		\$224,699		\$0		\$25,401,741	
Other Transactions	\$12,364,302		\$28,718,710		\$3,063,408		\$0		\$0		\$44,146,420	
Total Outgoing Transfers	\$41,212,997		\$33,322,376		\$4,462,332		\$224,699		\$0		\$79,222,404	\$674
Total Exp., Outgoing Transfers	\$886,215,171	\$7,537	\$107,620,878	\$915	\$193,999,362	\$1,650	\$57,602,512	\$490	\$993,460		\$1,246,431,383	\$10,600

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (M)												
500 to 999												
STATE SCHOOL AID MEMBERS	80,342											
Balance Sheet Data												
Total Assets	\$198,568,811		\$23,056,291		\$61,428,657		\$5,293,224		\$7,941,418			
Total Liabilities	\$94,092,098		\$1,000,723		\$3,186,206		\$2,223,076		\$5,724,919			
End Fund Bal. before Reserves	\$104,476,713		\$22,055,568		\$58,242,451		\$3,070,148		\$2,216,499			
Revenues												
Local Sources	\$85,184,029	\$1,060	\$35,739,430	\$445	\$3,924,743	\$49	\$13,189,612	\$164	\$1,232,913		\$139,270,727	\$1,733
Other Political Subdivisions	\$105,871	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$105,871	\$1
State Sources	\$490,981,164	\$6,111	\$627,376	\$8	\$0	\$0	\$1,097,131	\$14			\$492,705,671	\$6,133
Federal Sources	\$29,413,193	\$366	\$0	\$0	\$112,618	\$1	\$11,162,216	\$139			\$40,688,027	\$506
Total Revenues before Transfers	\$605,684,257	\$7,539	\$36,366,806	\$453	\$4,037,361	\$50	\$25,448,959	\$317	\$1,232,913		\$672,770,296	\$8,374
Incoming Transfers												
Other Public Schools in Michigan	\$10,189,876	\$127	\$0	\$0	\$0	\$1	\$13,561	\$0			\$10,203,437	
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	
Transfers from Other Funds	\$578,407	\$7	\$4,562,724	\$57	\$2,278,907	\$28	\$10,402,216	\$129	\$6,171		\$17,828,425	
Other Transactions	\$7,948,978	\$99	\$5,190,099	\$65	\$44,803,147	\$558	\$306,793	\$4	\$137		\$58,249,154	
Total Incoming Transfers	\$18,717,261	\$233	\$9,752,823	\$121	\$47,082,054	\$586	\$10,722,570	\$133	\$6,308		\$86,281,016	\$1,074
Total Revs., Transfers, Other Trans.	\$624,401,518	\$7,772	\$46,119,629	\$574	\$51,119,415	\$636	\$36,171,529	\$450	\$1,239,221		\$759,051,312	\$9,448
Expenditures												
Instruction												
Total Basic Programs	\$277,445,442	\$3,453										
Salaries for Basic Programs	\$155,582,035	\$1,937										
Total Added Needs Programs	\$62,210,092	\$774										
Salaries for Added Needs	\$36,198,785	\$451										
Total Adult Education	\$2,959,294	\$37										
Salaries for Adult Education	\$1,715,048	\$21										
Employee Benefits for Instruction	\$71,603,900	\$891										
Total Salaries for Instruction	\$193,495,868	\$2,408										
Total Instruction	\$342,614,828	\$4,264										
Total FTE Basic Program Teachers	4,119											
Avg. Basic Program Teacher's Salary	\$44,860											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$13,396,659	\$167										
Salaries for Pupil Services	\$8,295,044	\$103										
Total Instructional Staff Services	\$17,712,285	\$220										
Salaries for Instructional Staff Support	\$6,436,050	\$1										
Total School Adm.	\$38,465,735	\$479										
Salaries for School Adm.	\$19,505,643	\$243										
Total Instructional Support	\$69,574,679	\$866										
Non-Instructional Support Services												
Total General Administration	\$37,214,884	\$463										
Salaries for General Adm.	\$11,127,847	\$139										
Total Business Administration	\$16,938,176	\$211										
Salaries for Business Adm.	\$3,618,700	\$45										
Total Facilities Acquisition	\$3,276,048	\$41										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$65,515,467	\$815										
Salaries for Opns. & Maint.	\$15,709,488	\$196										
Total Transportation	\$22,036,183	\$274										
Salaries for Transportation	\$11,315,140	\$141										
Total Other Support Services	\$6,726,479	\$84										
Salaries for Other Support Services	\$836,543	\$10										
Total Non-Instructional Support	\$151,707,237	\$1,888										
Total Support Services	\$221,281,916	\$2,754										
Total Emp. Bene. for Supp. Servs.	\$31,153,007	\$388										
Total Salaries for Supp. Servs.	\$76,844,455	\$956										
Total Current Operating Expenditures	\$563,896,744	\$7,019										
Total Salaries in COE	\$270,340,323	\$3,365										
School Lunch Programs							\$22,829,255					
School Athletic Programs							\$11,657,341					
Community Service Activities	\$4,027,648						\$557,413					
Capital Outlay	\$16,803,114						\$727,482				\$17,530,596	
Total Exp. before Transfers	\$584,727,506	\$7,278	\$42,261,934	\$526	\$47,537,063	\$592	\$35,771,491	\$445	\$1,243,003		\$711,540,997	\$8,856
Outgoing Transfers												
Other Public Schools in Michigan	\$2,956,039		\$0								\$2,956,039	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$16,982,020		\$87,881		\$568,459		\$189,794		\$271		\$17,828,425	
Other Transactions	\$8,769,920		\$1,150,000		\$964,561		-\$35,609		\$0		\$10,848,872	
Total Outgoing Transfers	\$28,707,979		\$1,237,881		\$1,533,020		\$154,185		\$271		\$31,633,336	\$394
Total Exp., Outgoing Transfers	\$613,435,485	\$7,635	\$43,499,815	\$541	\$49,070,083	\$611	\$35,925,676	\$447	\$1,243,274		\$743,174,333	\$9,250

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class (N)												
Below 500												
STATE SCHOOL AID MEMBERS	52,820											
Balance Sheet Data												
Total Assets	\$142,878,773		\$16,808,884		\$25,720,173		\$2,164,616		\$3,622,887			
Total Liabilities	\$64,879,052		\$726,208		\$2,933,254		\$1,570,451		\$1,870,167			
End Fund Bal. before Reserves	\$77,999,721		\$16,082,676		\$22,786,919		\$594,165		\$1,752,720			
Revenues												
Local Sources	\$45,981,751	\$871	\$11,683,103	\$221	\$1,854,967	\$35	\$4,500,507	\$85	\$345,763		\$64,366,091	\$1,219
Other Political Subdivisions	\$192,486	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$192,486	\$4
State Sources	\$348,714,335	\$6,602	\$124,270	\$2	\$0	\$0	\$753,547	\$14			\$349,592,152	\$6,619
Federal Sources	\$32,502,384	\$615	\$0	\$0	\$1,700,000	\$32	\$7,150,967	\$135			\$41,353,351	\$783
Total Revenues before Transfers	\$427,390,956	\$8,091	\$11,807,373	\$224	\$3,554,967	\$67	\$12,405,021	\$235	\$345,763		\$455,504,080	\$8,624
Incoming Transfers												
Other Public Schools in Michigan	\$8,154,678	\$154	\$0	\$0	\$0	\$1	\$5,725	\$0			\$8,160,403	
Other Schools Outside of State	\$59,781	\$1	\$0	\$0	\$0	\$0	\$0	\$0			\$59,781	
Transfers from Other Funds	\$2,195,190	\$42	\$7,102,339	\$134	\$1,300,939	\$25	\$4,654,351	\$88	\$3,801		\$15,256,620	
Other Transactions	\$17,271,686	\$327	\$1,814,613	\$34	\$24,576,063	\$465	\$245,977	\$5	\$1,000		\$43,909,339	
Total Incoming Transfers	\$27,681,335	\$524	\$8,916,952	\$169	\$25,877,002	\$490	\$4,906,053	\$93	\$4,801		\$67,386,143	\$1,276
Total Revs., Transfers, Other Trans.	\$455,072,291	\$8,616	\$20,724,325	\$392	\$29,431,969	\$557	\$17,311,074	\$328	\$350,564		\$522,890,223	\$9,899
Expenditures												
Instruction												
Total Basic Programs	\$188,436,285	\$3,568										
Salaries for Basic Programs	\$67,530,101	\$1,278										
Total Added Needs Programs	\$31,919,696	\$604										
Salaries for Added Needs	\$12,562,964	\$238										
Total Adult Education	\$266,406	\$5										
Salaries for Adult Education	\$168,836	\$3										
Employee Benefits for Instruction	\$28,515,472	\$540										
Total Salaries for Instruction	\$80,261,901	\$1,520										
Total Instruction	\$220,622,387	\$4,177										
Total FTE Basic Program Teachers	3,061											
Avg. Basic Program Teacher's Salary	\$38,907											

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Supporting Services												
Instructional Supporting Services												
Total Pupil Services	\$11,138,187	\$211										
Salaries for Pupil Services	\$3,171,349	\$60										
Total Instructional Staff Services	\$10,335,663	\$196										
Salaries for Instructional Staff Support	\$2,758,883	\$1										
Total School Adm.	\$30,623,732	\$580										
Salaries for School Adm.	\$8,606,531	\$163										
Total Instructional Support	\$52,097,582	\$986										
Non-Instructional Support Services												
Total General Administration	\$39,500,875	\$748										
Salaries for General Adm.	\$7,181,550	\$136										
Total Business Administration	\$14,098,288	\$267										
Salaries for Business Adm.	\$1,628,059	\$31										
Total Facilities Acquisition	\$8,178,226	\$155										
Salaries for Facilities Acq.	\$0	\$0										
Total Operations and Maintenance	\$43,478,958	\$823										
Salaries for Opns. & Maint.	\$4,740,754	\$90										
Total Transportation	\$10,282,097	\$195										
Salaries for Transportation	\$3,665,185	\$69										
Total Other Support Services	\$7,006,129	\$133										
Salaries for Other Support Services	\$235,326	\$4										
Total Non-Instructional Support	\$122,544,573	\$2,320										
Total Support Services	\$174,642,155	\$3,306										
Total Emp. Bene. for Supp. Servs.	\$11,853,538	\$224										
Total Salaries for Supp. Servs.	\$31,987,637	\$606										
Total Current Operating Expenditures	\$395,264,542	\$7,483										
Total Salaries in COE	\$112,249,538	\$2,125										
School Lunch Programs							\$12,936,495					
School Athletic Programs							\$3,456,642					
Community Service Activities	\$1,000,592						\$452,830					
Capital Outlay	\$22,623,629						\$173,746				\$22,797,375	
Total Exp. before Transfers	\$418,888,763	\$7,930	\$17,097,440	\$324	\$33,011,477	\$625	\$17,019,713	\$322	\$271,257		\$486,288,650	\$9,207
Outgoing Transfers												
Other Public Schools in Michigan	\$3,785,003		\$0								\$3,785,003	
Other Schools Outside Michigan	\$124		\$0								\$124	
To Other Funds	\$11,071,857		\$768,436		\$3,324,903		\$109,613		\$0		\$15,274,809	
Other Transactions	\$9,637,834		\$8,292		\$1,474,111		\$131,635		\$356		\$11,252,228	
Total Outgoing Transfers	\$24,494,818		\$776,728		\$4,799,014		\$241,248		\$356		\$30,312,164	\$574
Total Exp., Outgoing Transfers	\$443,383,581	\$8,394	\$17,874,168	\$338	\$37,810,491	\$716	\$17,260,961	\$327	\$271,613		\$516,600,814	\$9,780